



Diversity and Inclusion (D&I) Progression Framework Implementation Group Prizes, awards and grants workshop

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Wi-Fi network _IET-Guest







Welcome

Rosemary Cook

CEO Institution of Physics and Engineering in

Medicine







Challenges to Increasing D&I in Prizes Awards and Grants

Brian Wagenbach Member Engagement Manager, Science Council







The IOP Awards programme aims to build a sense of community and raise the profile of physics amongst wider society by rewarding excellence in individuals and teams who have made a substantial contribution to excellence in physics in the UK and Ireland.

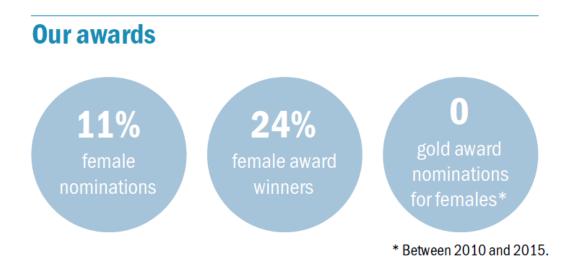
- 6 Gold medals recognise and reward outstanding and sustained contributions to physics by a person of international reputation in different subject areas.
- 16 Silver medals are awarded annually to recognise and reward the highest quality research and application of physics.
- 6 Bronze Early Career medals are awarded annually to recognise and reward exceptional early career contributions.







This was the situation in 2015....









So our Science & Innovation Team got to work...

Whole-scale review of our awards

- Changed the names of some of awards
 - 30% of our awards are now named after women.
 - Forenames included to raise the visibility of these women
- Sent out targeted emails encouraging nominations
- Started collecting self-identified gender data
- Inserted a positive statement in our literature:

"We welcome nominations that reflect and celebrate the breadth, geographic spread and diversity of our community. We particularly welcome nominees who are women and/or from ethnic minorities because they are under-represented."





And that's not all...

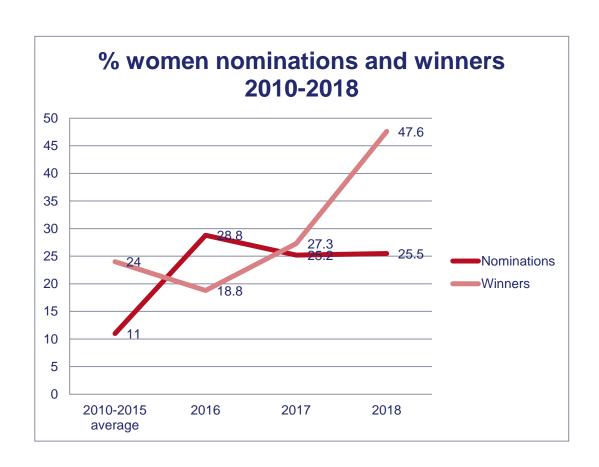
- Awards committee (who shortlist candidates) now only ask to see the nominees' top ten publications
- Applications are submitted through an online portal
- Self-nominations accepted for Bronze early career awards







This is the situation now...

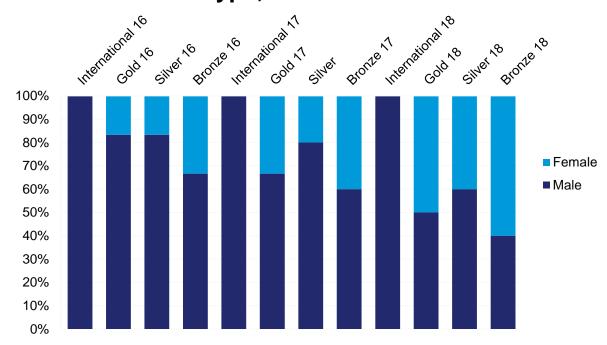








Gender balance of award winners by type, 2016-18









- In 2018
 - 26% of nominees were female
 - 48% of recipients were female
- Women continue to dominate in our teaching and outreach & engagement awards
- Hoping to see greater proportions of subject awards go to women as we continue to focus on gender equality in awards.
- We have committed to monitoring this annually.





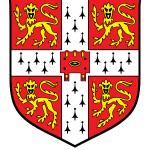


Royal Society of Chemistry Review of Recognition

Jeremy Sanders

University of Cambridge

Athena Forum









Science Council

Recognition at the Royal Society of Chemistry

- RSC has a long tradition of recognising excellence in Chemistry
 From the Faraday Medal in 1869 to the recently established Diversity Prize
- Recognition portfolio has evolved alongside the RSC
 Eighty-nine prizes and awards in the main portfolio
 Over 50 Interest Group awards
 Volunteer recognition awards
 Journal lectureships
- Decade since the last Review of Awards by the RSC







Royal Society of Chemistry Review of Recognition

The scientific environment has changed since the last Review of Awards by the RSC....

Increased emphasis on impact and innovation as well as interdisciplinary and cross-sector activities

Growing awareness of the importance of teams and collaboration

Concerns in academia about research culture and careers

A growing awareness of the importance for science and society of diversity in its broadest sense





Science Council

Royal Society of Chemistry Review of Recognition

- In 2018, invited by Sir John Holman, RSC President, to chair an independent Review of RSC Recognition Programmes.
- The goal is to ensure that the recognition portfolio delivers maximum impact for chemists and chemistry.
- Review was overseen by an independent Review Group which brought together individuals from within and outside chemistry with a range of experience and expertise.
- Fundamental questions around recognition: why and how?





Membership of the Independent Review Group



Prof Jeremy Sanders CBE FRS (Chemistry, University of Cambridge) - Chair

Dr Angelo Amorelli (Group Research, BP)

Prof Tom Brown (Chemistry, University of Oxford)

Prof Richard Catlow FRS (Chemistry, University College London)

Dr Roger Highfield (Science Museum Group)

Prof Nazira Karodia (Science and Engineering, University of Wolverhampton)

Prof Anne Ridley FRS FMed Sci (Cellular and Molecular Medicine, University of Bristol)

Dr Kristy Turner (Chemistry, University of Manchester and Bolton School)

Prof Essi Viding (Psychology, University College London)

Prof Dr Helma Wennemers (Chemistry and Applied Biosciences, ETH Zurich)







Review Methodology

- 1. Scope and develop theme cluster framework
- Literature Review
- Data from current RSC Prizes and Awards
- Workshops with RSC Groups



- 2. Expand theme clusters
- Workshops with RSC Divisions and Inclusion & Diversity Committee
- Initial interviews



- 3. Define purpose and overarching principles
- •Review Group discussion of initial findings and themes
- Agree Purpose and Overarching Principles



- 6. Develop final recommendations and options
- Final recommendations reviewed and agreed by Review Group



- 5. Analysis and synthesis to formulate draft recommendations
- Draft recommendations discussed and refined by Review Group



- 4. Expand evidence
- Expand evidence through detailed qualitative and quantitative feedback from interviews and survey





Analysis and Synthesis



- Independent Review Group developed recommendations in a set of two full meetings considering:
 - Literature
 - Information about the current RSC prize and award portfolio
- Broad community consultation process:
 - 100 workshop participants (Division Council members and Inclusion and Diversity Committee
 - Telephone interviews
 - Over 2000 survey responses including questions on what merits recognition, drawbacks to recognition and barriers to nomination







Encouraging Diversity and Inclusion at the Royal Academy of Engineering

Raffaella Ocone







Agenda

- Intro to the Royal Academy of Engineering and the D&I Programme
- Awards Committee
- What we are currently doing
- What's next
- Find out more





Science Council

Intro to the Royal Academy of Engineering and the D&I Programme



Strategic Challenges

- 1. Make the UK the leading nation for engineering innovation
- 2. Address the engineering skills crisis
- 3. Improve public awareness and recognition of the crucial role of engineers everywhere

Purpose

To advance and promote excellence in engineering for the benefit of society







UK Legislation

- Equality Act 2010
- Promotes equality of opportunity for 9 protected characteristics
- Outlaws discrimination, harassment and victimization across all characteristics
- Requires reasonable adjustments for disabled people
- Supports taking positive action
- Translated into Academy EDI Policy

D&I Programme strategy 2016-2020

- Provide insight to address barriers to increasing D&I in engineering employment and professional registration
- Engage in partnerships to remove barriers to increasing D&I
- Deliver impact through effective communications

Business case: Academy strategic aims & values

- Address the skills crisis
- Elect diverse Fellows
- Attract, recruit & retain diverse engineers
- Nurture innovation and creativity
- Engage diverse society
- Develop D&I capability
- Promote equality of opportunity, diversity and inclusive environments







D&I Programme Strategy 2016-2020

Vision

An inclusive engineering profession that inspires attracts and retains people from diverse backgrounds and reflects UK society.

Mission

Leading the engineering profession to challenge the status quo, stimulate cultural change and improve diversity and inclusion.

Strategic Aims

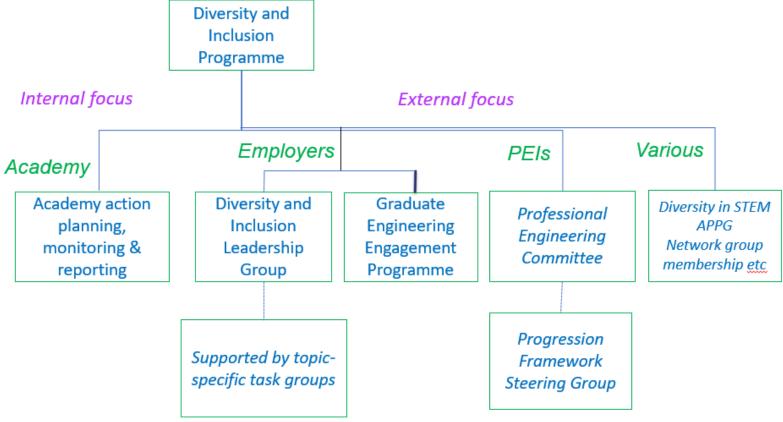
- 1. Provide insight to remove barriers to D&I in engineering employment and professional registration.
- 2. Engage in partnerships to remove barriers to increasing D&I.
- 3. Deliver impact through communications.







D&I Programme Structure









Employers - Diversity and Inclusion Leadership Group (DILG)

- A group of engineering employers and employer-led organisations collaborating with the Academy at any one time
- Consists of a steering group of engineering employer representatives at senior level that advises on strategic direction of work on employment.
- The DILG steering group initiates a number of topic specific implementation groups to deliver strategy on the group
- As of January 2019 more than 75 have actively collaborated

For more on the DILG <u>www.raeng.org.uk/policy/diversity-in-engineering/employers/dilg</u>







D&I Measurement in Engineering

Leadership

Measures 1-4

- Percentage of diverse direct reports at all levels
- Percentage of leaders or people managers with strategic D&I objectives in their performance measures
- Percentage of leader or manager roles with inclusive behaviours defined as a required competency
- Percentage of those in leadership roles who are active and visible D&I advocates and role models



Attraction & recruitment

Measures 5-9

- Percentage of diverse applicants at each stage of the recruitment process
- 6 Percentage of interviewers that have completed company recruitment training that includes D&I and bias awareness
- Percentage of diverse interviewers or assessor conducting assessment days or panels
- Percentage of advertised roles that are inclusive by design, specification and the absence of bias
- Percentage of advertised roles that use range of channels to attract candidates

Retention

Measures 10-13

- Percentage of joiners compared to percentage of leavers, by diversity characteristic
- Percentage of employees that indicate a positive employee experience, by diversity characteristic
- Percentage of formal flexible working requests approved
- Percentage of bullying and harassment, grievance and disciplinary cases upheld

Progression

Measures 14-16

- Percentage of employees who have progressed (via grade change, out-of-cycle pay increase or significant responsibility increase) by diversity characteristic
- Percentage of roles filled by internal candidates rather than external candidates, by diversity characteristic
- Percentage of each diversity characteristic that takes up training and development opportunities, compared to representation in the workforce



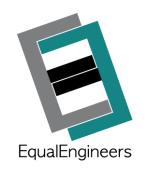
The guide on D&I measurement in Engineering has just been launched. It gives a framework as to how organisations can use measurement to help them develop their D&I activity and plans and monitor success.







D&I Programme Partner Organisations

























The Awards Committee

The purpose of the Awards Committee is on behalf of the Trustee Board to identify and choose appropriate and worthy candidates for the Academy's relevant prizes and awards

In doing so it will seek to:

- Promote the Royal Academy of Engineering
- Celebrate engineering excellence
- Inspire the next generation of engineers b identifying and rewarding possible role models
- Demonstrate the relevance of engineering to society





Roles and Responsibilitiesof the Awards Committee



- To consider nominations for Academy prizes and awards and to decide on winners
- To make recommendations to the Board, from time to time, that new prizes or awards be created by the Academy for specific purposes
- To identify potential new Fellows from among award nominees for the attention of the Proactive Nominations Panel
- Make an input in the proposal and planning of the Academy's Awards Dinner and other award presentations
- To support the Academy's diversity campaign by encouraging nominations from a broad spectrum of society and awarding prizes without prejudice or bias





What We Are Currently Doing

Website and comms materials more accessible

Statement
encouraging
applications from
people from a
variety of
backgrounds

Antibullying and Harassment statement

Unconscious bias training for committee members

Diverse panels

Diversity
monitoring to
the Trustee
board







What We Are Currently Doing

Building accessibility statements

Statement on reasonable adjustments

Inclusive requirements as part of the events checklist

Departmental D&I action plans

Electronic door buttons

Disability confident level

Black History Month (August) Celebrating
International
Women's Day
(March)









Ensure that all new committee members complete the Unconscious bias training

Diversity data monitoring and reporting

Campaign to encourage fellows to fill out the diversity form

Disability confident level 2







Find out more...

Email: diversityteam@raeng.org.uk

Visit: www.raeng.org.uk/engdiversity

Join our D&I in Engineering Forum: www.linkedin.com/groups/8619013

@RAEngNews #EngDiversity







Planning for Change Prizes, Awards and Grants Workshop

Dr Laura Norton Dr Sandra Macaskill









Planning for Change in Prizes and Awards

- Understanding the system
 - o data and evidence
- Engage all stakeholders
 - o prepare and engage all
- Play the long-game
 - o sustained effort and reinforcement







Royal Society of Chemistry planning for change

- Data-led approach
 - Collection, analysis, monitoring and sharing
- · Working together
 - Internally (staff and member community) and externally
 - ID team, Prizes and Awards team, all stakeholders
- Using appropriate tools
 - RSC Review of Recognition
 - RAEng and Science Council Progression Framework
 - Training and awareness tools
 - Change Management







Royal Society of Chemistry planning for change

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Change Management approach

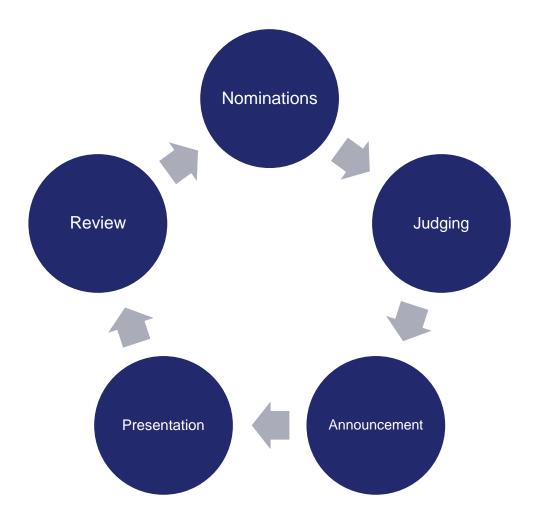
- Awareness
- Desire
- Knowledge
- Ability
- Reinforcement







Prizes and Awards Cycle

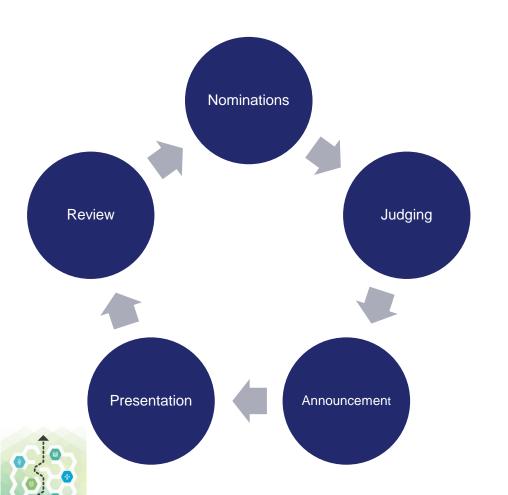






Prizes and Awards Cycle – What could you do?





In your organisation:

- Which are the key points in the prizes and awards cycle in which you could influence change?
- How would you plan for this and who would you work with?
- What is the potential impact?

Discuss in small groups



- Inclusion and diversity as a standing item on Awards Working Group agenda with action register.
- Data monitoring.
- Regularly present data to key stakeholders to highlight unrepresentative nomination patterns and drive change.

- Removed age restrictions and strengthened position welcoming nominations with non-traditional career paths.
- Published gender nomination stats. "Myth debunking".
- Review all marketing language for bias.



Review

Royal Society
OF CHEMISTRY

- Removed identity of nominator from judges paperwork.
- Introduced unconscious bias training for all judges.
- Panel review with independent witness.

 Worked with winners to ensure lecture tour responsibilities are balanced with personal circumstances and are not a barrier to accepting awards.





- Worked with
 Communication team to
 publicise diverse range
 of winners.
- Published gender statistics on nominators, nominees and winners.







Thank you

Contact diversity@rsc.org









Q&A

Rosemary Cook CEO Institution of Physics and Engineering in Medicine







Thank you!

(and networking lunch)

